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# Multi-fidelity surrogate-based optimization for decomposed buffer allocation problems

Ziwei Lin<sup>1,2</sup> · Nicla Frigerio<sup>2</sup> · Andrea Matta<sup>2</sup> · Shichang Du<sup>1</sup>

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# Abstract

The buffer allocation problem (BAP) for flow lines has been extensively addressed in the literature. In the framework of iterative approaches, algorithms alternate an evaluative method and a generative method. Since an accurate estimation of system performance typically requires high computational effort, an efficient generative method reducing the number of iterations is desirable, for searching for the optimal buffer configuration in a reasonable time. In this work, an iterative optimization algorithm is proposed in which a highly accurate simulation is used as the evaluative method and a surrogate-based optimization is used as the generative method. The surrogate model of the system performance is built to select promising solutions so that an expensive simulation budget is avoided. The performance of the surrogate model is improved with the help of fast but rough estimators obtained with approximated analytical methods. The algorithm is embedded in a problem decomposition framework: several problem portions are solved hierarchically to reduce the solution space and to ease the search of the optimum solution. Further, the paper investigates a jumping strategy for practical application of the approach so that the algorithm response time is reduced. Numerical results are based on balanced and unbalanced flow lines composed of single-machine stations.

Keywords Buffer allocation problem  $\cdot$  Multi-fidelity surrogate modeling  $\cdot$  Simulation optimization

Nicla Frigerio nicla.frigerio@polimi.it

<sup>&</sup>lt;sup>1</sup> Department of Industrial Engineering and Management, Shanghai Jiao Tong University, Shanghai, China

<sup>&</sup>lt;sup>2</sup> Department of Mechanical Engineering, Politecnico di Milano, Milan, Italy

## 1 Introduction

A production system can be seen as a set of resources interconnected by a material handling system where work-in-process might be held in buffers between two sequential stations. These buffers of parts help in reducing the propagation of blocking and starvation phenomena along the production system. However, dedicating space to maintain interoperative inventories is costly and extends the production lead time. For these reasons, the buffer allocation problem (BAP) is an optimization problem of high importance for industries where there is a trade-off between productivity criteria and design and management costs.

The classical primal BAP considers the total allocated buffer capacity as the objective function and the throughput satisfaction as a constraint, and this is known in the literature as the primal problem (Gershwin and Schor 2000). The dual problem, also common in the literature, maximizes the throughput under a constrained buffer capacity. This paper focuses on the primal problem. Furthermore, we address problems in which the processing times at servers follow general distributions and operational dependent failures might occur. With these assumptions, it is difficult to obtain accurate estimates of system throughput by using analytical methods. Therefore, simulation, despite being expensive in terms of execution, is frequently used as estimation method. Also, the solution space becomes wide as the number of stations increases and the search for the optimum gets harder. Hence, algorithms aim to obtain a good solution, with less simulation effort.

### 1.1 State of the art for BAP

A recent and comprehensive review of BAP can be found in Weiss et al. (2019) where a classification of state-of-the-art approaches is proposed. Solving methods are classified into three classes: explicit solutions, iterative optimization methods, and integrated optimization methods. The first class of *explicit solutions* provides a set of rules or established formulas describing the BAP. The methods in this class can only address BAP that are small in size, or with significant limitations due to the strong assumptions introduced to make the problem analytically tractable. The *integrated optimization methods* formulate the BAP into a mixed integer linear programming (MILP) model. For example, Soyster et al. (1979) use an analytical representation of the problem. Other examples build a MILP to find a sample-exact solution, e.g., Matta (2008), Helber et al. (2011), Alfieri and Matta (2012), Stolletz and Weiss (2013).

Most of the references in literature follow *iterative optimization methods* to solve the BAP: a generative method selects promising buffer allocations and an evaluative method estimates the performance of the given candidate solution (Papadopoulos et al. 2009). Markov chain analysis, decomposition methods (Gershwin 1987), aggregation methods (Li and Meerkov 2009), and simulation are used as the performance evaluation method with a clear trade-off between the accuracy and the computational effort. Enumeration, meta-heuristic and search-based algorithms are mostly used as the generative method. For instance, Hillier (2000) enumerates a set of the most promising solutions, Matta et al. (2012) use a surrogate-based optimization algorithm with Kriging (more details on Kriging as in Sacks et al. (1989)), Kose and Kilincci (2015) combine simulated annealing and genetic algorithm for exploring and exploiting the search spaces, Shi and Gershwin (2016) guide the search with the gradient calculated analytically in the evaluative method. Nested partition and branch-and-bound are also used (Shi and Men 2003; Dolgui et al. 2007). An efficient generative method can reduce the number of algorithm iterations before reaching a near-optimal solution and can save the effort required in the evaluative method.

Iterative optimization methods are frequently applied in real cases. Unlike integrated optimization methods, iterative optimization methods treat the evaluation method as a black-box, i.e., the inner structure of the evaluation method is not considered in the optimization algorithm, which makes them easy to implement. Nevertheless, the lack of knowledge about the throughput function (e.g., gradient information), together with the large search space and the time-consuming evaluation method, affect the efficiency of commonly used searching methods (e.g., enumeration method, meta-heuristic, gradient-based method).

Some state-of-the-art approaches use problem decomposition to reduce the computational effort. The BAP is divided into several sub-problems that are easier to solve than the final problem (i.e., the nondecomposed problem). The solution of each sub-problem helps to solve the final problem. For example, Shi and Gershwin (2016) decompose the system into several sub-systems, each representing an overlapping portion of the system. The BAP is solved for each sub-system independently. Then, the near-optimal buffer allocation of the system is found by combining the sub-system's solutions. Another example is found in Weiss and Stolletz (2015) and Weiss et al. (2018). The authors decompose the system into several sub-systems whose dimension provides a hierarchical ordering. Starting from the lower hierarchy (i.e., single-dimensional BAP), local solutions are found and create exact bounds for higher hierarchies that are solved afterward. Despite the advantages of problem decomposition approaches, the knowledge obtained at a certain hierarchy is exploited only in the form of bounds. A large amount of data about the sub-system's performance is wasted when the algorithm moves to higher hierarchies, although these sets of data might contain information that could increase the search efficiency.

#### 1.2 Contribution

This paper proposes an iterative optimization algorithm for the primal BAP in which a surrogate-based optimization method is used as the generative method to save the effort in the evaluative method, which is simulation. The algorithm is embedded in a problem decomposition framework to save the search effort in the generative method.

Simulation is used as the evaluative method to accurately estimate the system's throughput, but it is time-consuming. A surrogate model can be created from few simulated data to predict the system throughput of the buffer configurations that have not been simulated. Thus, promising solutions can be pointed out quickly by the surrogate model and the budget for the evaluative method can be carefully

allocated. Throughout the paper, this budget is referred to as the *simulation budget* (i.e., the number of candidate solutions that are evaluated using simulation). The Extended Kernel Regression (EKR) (Lin et al. 2019) method is used in this paper to create the surrogate model since it can improve the accuracy of the built surrogate model by combining the simulation data with rough but fast estimators, e.g., analytical methods and coarse simulations. The surrogate model might be biased in some areas of the domain, which may lead to a wrong promising solution. Therefore, both the predicted system performance and the quality of the built surrogate model are considered to select the promising solutions.

The proposed algorithm is embedded in a problem decomposition framework (Weiss and Stolletz 2015), in which the original problem is divided into sub-problems with different hierarchies. The optimal solutions of sub-problems in lower hierarchies provide lower bounds to sub-problems in higher hierarchies according to the features of the system. Therefore, the search space in the generative method can be reduced and the search effort can be saved. In addition, the estimates obtained during solving a certain sub-problem can be re-used throughout the problem decomposition hierarchy. Despite these re-used estimates being approximated, they represent a part of the system and can improve the accuracy of the surrogate model.

A preliminary version of the algorithm has been analyzed in recent literature (Frigerio et al. 2018). The work is herewith extended by considering the prediction error of the surrogate model and by including an analytical method in the creation of surrogate models. A surrogate-based optimization method is proposed for BAP in Matta et al. (2012), in which a surrogate model guides the search in the generative method. Differently from Matta et al. (2012), where the Kriging technique is used to create the surrogate model with data from a single source, a multi-fidelity surrogate model is created in this paper. The use of multiple sources can increase the prediction performance of the built surrogate model, thereby improving the quality of selected promising solutions. Also, Matta et al. (2012) consider only the system performance estimates and does not include the prediction error, i.e., the quality of the surrogate model.

A set of numerical cases shows the accuracy of the surrogate model in terms of prediction error. These cases also show that the proposed iterative algorithm is efficient and the benefit of the involvement of an analytical method in the construction of the surrogate model is significant. The proposed algorithm is more effective when the total buffer capacity of the optimal buffer configuration is high, i.e., when the required throughput is high. Considering the decomposed problem, reusing data can also improve the efficiency of the algorithm. When problem dimension becomes high (i.e., long lines), the trade-off between the effort to solve sub-problems and the size of cut search space has an important impact on the computational time. Some strategies are investigated to improve the results in these cases.

#### 1.3 Paper outline

The paper is divided into five sections. After introducing the problem and the related literature in Sect. 1, the proposed iterative algorithm with a surrogate-based

generative method is described in Sect. 2. Section 3 describes how the proposed algorithm is embedded in a problem decomposition framework. Numerical results are provided in Sect. 4. Section 5 concludes the paper.

## 2 A surrogate-based solving algorithm

In this section, we formulate the problem in question, and we provide the description of the proposed algorithm.

#### 2.1 Problem description and modeling

The system being studied is a classical flow line composed of *S* single-server stations and S - 1 finite intermediate buffers. For the sake of simplicity, the first machine is assumed to be never starved of raw parts and the last machine is never blocked (i.e., saturated supply and saturated demand). The blocking after service rule is used for stations, although the problem is similar for the blocking before service rule. Let us use  $x_s$  to denote the buffer capacity allocated to the buffer behind station *s* and  $\mathbf{x} = \{x_1, x_2, \dots, x_{S-1}\}$  to denote the vector of decision variables describing the buffer allocation along the line.

The total buffer capacity of the line is defined as follows:

$$z(\mathbf{x}) = \sum_{s=1}^{S-1} x_s.$$
 (1)

The buffer capacity needs to be allocated in order to minimize the total buffer capacity  $z(\mathbf{x})$ , while a certain throughput target  $y_{\text{target}}$  is reached. We assume that the capacity  $x_s$  of buffer s is limited by the user-defined upper bound  $B_s$ . The BAP is formulated as follows:

$$\min\left\{z(\mathbf{x}) \mid y(\mathbf{x}) \ge y_{\text{target}}; 0 \le x_s \le B_s, x_s \in \mathbb{N}, \forall s = 1, \dots, S-1\right\}$$
(2)

where the expected throughput  $y(\cdot)$  of the system is a nonlinear function of decision variables **x**. We model processing times  $T_s$  with s = 1, ..., S as generally distributed random variables. Transportation times are negligible or already included in the processing times. Operational dependent failures are also included in the processing time distributions.

#### 2.2 Algorithm main structure

The main structure of the proposed algorithm is represented in Fig. 1. The algorithm belongs to the category of iterative approaches, and it alternates two main parts: evaluation and generation (Papadopoulos et al. 2009). In a general iteration *i*, buffer configuration  $\mathbf{x}_i$  is identified as promising by the *generative method*. Therefore, system performance  $y(\mathbf{x}_i)$  can be accurately obtained using a simulation model as the *evaluative method*.



Fig. 1 Structure of the solving algorithm

We assume the line processes W parts, where  $W_0$  parts correspond to the warm-up phase. Given proper values for W and  $W_0$ , the simulation model provides an accurate estimate  $y(\mathbf{x}_i)$  of the expected throughput obtained with buffer allocation  $\mathbf{x}_i$ .

At the first iteration, the surrogate model is built, as described in Sect. 2.3, starting from an initial set  $X^0$  of  $n_0$  candidate solutions. The initial design  $X^0$  is evaluated using simulation, and the generative method can start. Then, the *generative method* solves an optimization problem as described in Sect. 2.4. Within this phase, a surrogate model is built to provide both the estimate of the expected throughput  $\hat{y}(\cdot)$ and the estimated square prediction error  $\hat{s}^2(\cdot)$ . Hence, the promising solution  $\mathbf{x}_i$  is found and evaluated using simulation. In subsequent iterations, the surrogate model is updated with new observed (or simulated) data. When the stopping condition is satisfied, the algorithm stops.

#### 2.3 A multi-fidelity surrogate model for BAP

Assume that a certain number of models are available to provide the system performance estimates. In particular, one time-consuming *high-fidelity* (HF) model, i.e., the simulation model, providing highly accurate estimates  $y(\mathbf{x})$ , and a certain number of *low-fidelity* (LF) models, i.e., analytical methods, coarse simulations, and meta-models, providing approximated estimates quickly. We adopt the Dallery–David–Xie (DDX) algorithm (Dallery et al. 1988) from the literature to provide the LF estimate  $y_{DDX}(\mathbf{x})$  of system performance. The reason for this choice is its easiness of implementation without critical numerical issues. Other algorithms could be adopted without changing the approach, e.g., Tolio and Matta (1998), Liberopoulos et al. (2006), Li and Meerkov (2009), Colledani and Gershwin (2013). Also, more than one method can be included without requiring a large extension to the developed algorithm.

The initial design  $\times^0$  is composed of  $n_0$  design points sampled using a space filling design we used, as an example, a Latin hypercube sampling (LHS) (McKay et al. 1979). The system performance at the design points is calculated using both the HF and LF models.

The creation of the surrogate model is performed using the Extended Kernel Regression (EKR) method (Lin et al. 2019), based on the available information, i.e., both HF and LF estimates of all design points **u** in set  $X^0$ , and the LF estimate of the unknown point **x**:

$$y_{\text{EKR}}(\mathbf{x}|y(\mathbb{X}^0), y_{\text{DDX}}(\mathbb{X}^0), y_{\text{DDX}}(\mathbf{x})) \Rightarrow \hat{y}_{\text{EKR}}(\mathbf{x}), \hat{s}_{\text{EKR}}^2(\mathbf{x}).$$
(3)

The system performance estimate  $\hat{y}_{EKR}(\mathbf{x})$  at a certain buffer allocation  $\mathbf{x}$  is obtained as well as its estimated square error  $\hat{s}_{EKR}^2(\mathbf{x})$  that indicates the prediction error of the surrogate model. More details on how to build the surrogate model using EKR are provided in "Appendix."

#### 2.4 Optimization procedure

In the generative method, the built surrogate model is used to guide the search for a promising solution. The surrogate model could be biased and the promising solution provided could be incorrect. Therefore, to balance the exploitation (to find the best solution according to the surrogate model) and the exploration (to improve the quality of the surrogate model), the expected improvement (EI) criterion (Mockus et al. 1978; Jones et al. 1998) is applied. It assumes that the true value of the system's performance follows a prior distribution, e.g., normal distribution, in which the mean is affected by the system performance estimate provided and the variance is affected by the prediction error. Then, the solution that has the maximal EI compared to the current best solution is considered as the most promising solution. The EI of an unknown solution  $\mathbf{x}$  is herewith defined as follows:

$$\mathrm{EI}(\mathbf{x}) = \left(z(\mathbf{x}^{\mathrm{best}}) - z(\mathbf{x})\right) \cdot P\left(y(\mathbf{x}) \ge y_{\mathrm{target}}\right). \tag{4}$$

where the current best solution  $\mathbf{x}^{\text{best}}$  is defined as the configuration that has been simulated, satisfies the throughput target  $y_{\text{target}}$ , and has the lowest total buffer capacity. The first term in expression (4) is the distance of the **x** configuration from the current best  $\mathbf{x}^{\text{best}}$  in terms of total buffer capacity. The second term is the probability that configuration **x** satisfies the throughput target. When EI is high, it is more likely that the current best can be improved.

The probability that a solution is feasible  $P(y(\mathbf{x}) \ge y_{\text{target}})$  is calculated using the system performance estimate  $\hat{y}_{\text{EKR}}(\cdot)$  and the estimated square error  $\hat{s}_{\text{EKR}}^2(\cdot)$  provided by the surrogate model:

$$P(y(\mathbf{x}) \ge y_{\text{target}}) \approx \boldsymbol{\varPhi}\left(\frac{\hat{y}_{\text{EKR}}(\mathbf{x}) - y_{\text{target}}}{\hat{s}_{\text{EKR}}(\mathbf{x})}\right).$$
(5)

The normal distribution is used according to Lin et al. (2019) which is obtained by applying the central limit theorem.

At each iteration *i*, the following optimization problem is solved to obtain the promising point  $\mathbf{x}_i$ :

$$\mathbf{x}_i = \arg\max_{\mathbf{x}} \operatorname{EI}(\mathbf{x}) \tag{6}$$

s. t.: 
$$z(\mathbf{x}) < z(\mathbf{x}^{\text{best}})$$
 (7)

$$x_s \le B_s, x_s \in \mathbb{N}^+, \forall s.$$
(8)

The above optimization problem is bounded by the current best solution using constraint (7), and this is to avoid wasting effort in unpromising areas. To solve this problem, algorithms such as meta-heuristics, random searches can be used to provide good solutions quickly. In Sect. 4, a common genetic algorithm from the MAT-LAB package will be used for experiments, but other algorithms could be successfully adopted.

#### 2.5 Stopping condition

The EI measure defined in Sect. 2.4 is an indicator of solution quality, and it can be used to interrupt the algorithm. As  $EI(\mathbf{x}_i)$  decreases, the solution approaches the optimum and it is difficult (rather than not possible) to find an improvement. Therefore, the algorithm is stopped when the maximal EI, found in iteration *i*, is below a certain threshold  $EI_{target}$ :

$$\operatorname{EI}(\mathbf{x}_i) \le \operatorname{EI}_{\operatorname{target}}$$
 (9)

Under condition (9), the algorithm returns the current best solution  $\mathbf{x}^{\text{best}}$ . Otherwise, the algorithm performs a new iteration following a sequence of steps:

- The most promising point  $\mathbf{x}_i$  is evaluated using the HF model.
- If  $y(\mathbf{x}_i) \ge y_{\text{target}}$ , the current best solution is updated, i.e.,  $\mathbf{x}^{\text{best}} = \mathbf{x}_i$ .
- The surrogate model is updated by adding  $\mathbf{x}_i$  to the set of design points  $\mathbb{X}^0$ .
- The iteration number is updated: i = i + 1.

It is noteworthy that the  $\mathbf{x}^{\text{best}}$  is selected as the upper bounds of the solution at the beginning of the algorithm.

The algorithm accuracy can be tuned by decreasing target  $EI_{target}$ . However, as  $EI_{target}$  decreases the computational time also increases because the stopping condition becomes harder to satisfy.

## 3 The algorithm applied in the problem decomposition framework

The algorithm proposed in Sect. 2 is embedded in a problem decomposition framework where the main BAP is decomposed into several sub-problems of smaller dimension. Hierarchical problem decomposition methods are widely used in optimization when the scale of the problem is large. Thus, a bottom-up approach is followed as described in Sect. 3.1. Also, when the BAP is decomposed, models with different detail levels are used to represent each sub-problem, and bounds are created as in Sect. 3.2. An innovative approach is proposed to exploit the knowledge, in addition to the bounds, derived from a certain sub-problem (Sect. 3.3).

#### 3.1 Problem decomposition approach

Adopting the problem decomposition approach of Weiss and Stolletz (2015), the system is divided into several sub-systems assuming that the first station of each sub-system has an unlimited supply (i.e., saturated supply) and that the last station is never blocked (i.e., saturated demand). Each sub-system, denoted as  $M(\ell, j)$ , represents a portion of  $\ell + 1$  sequential stations of the system. Index *j* indicates the first machine in the sub-system, and  $j + \ell$  indicates the last. A total of S - 1 hierarchies is created, and each hierarchy  $\ell \in [1, S - 1]$  includes  $S - \ell$  sub-systems, i.e.,  $M(\ell, j)|j = 1, \ldots, S - \ell$ . Figure 2 represents an example of system decomposition.

Each sub-system  $M(\ell, j)$  implies a BAP whose dimension  $\ell$  is smaller compared to that of the complete system, i.e., S - 1. Let us denote the optimal solution of sub-system  $M(\ell, j)$  as the  $(\ell)$ -tuple of buffer capacities from  $x_i$  to  $x_{i+\ell-1}$ :

$$\mathbf{x}_{(\ell,j)}^{\text{best}} = \{x_j^{\text{best}}, \dots, x_{j+\ell-1}^{\text{best}}\}.$$
 (10)

Figure 3 represents the main framework of the proposed algorithm embedded in the bottom-up decomposition approach. The overall algorithm consists of the following steps:

- (i) Following a bottom-up approach, the first level of hierarchy  $\ell = 1$  is addressed starting from machine j = 1.
- (ii) Focusing on sub-system  $M(\ell, j)$ , the solution  $\mathbf{x}_{(\ell, j)}^{\text{best}}$  of the associated BAP is found using the algorithm described in Sect. 2.
- (iii) A lower bound is created as in Sect. 3.2.
- (iv) Steps (ii), (iii), and (iv) are repeated with the next sub-system (j = j + 1) or with the next hierarchy level  $(\ell = \ell + 1; j = 1)$  until the final problem M(S 1, 1) is solved.



**Fig. 2** System decomposition in sub-systems with stations (represented with circles) and buffers (represented with triangles). As an example, three hierarchies are reported: the final and complete system of hierarchy S - 1, hierarchy S - 2 composed of two sub-systems of S - 2 sequential machines, and the lowest hierarchy composed of S - 1 sub-systems of two sequential machines

Given  $\ell$  and *j*, the sub-problem in question belongs to hierarchy level  $\ell$ , it includes stations s = j to  $s = j + \ell$ , and it has  $\ell$  dimensions. Note that all sub-systems in the lower hierarchy have been solved previously since a bottom-up approach is used, and their solutions  $\mathbf{x}_{(L,\ell)}^{\text{best}}|L < \ell, J \in [1, S - \ell]$  exist.

## 3.2 Creation of lower bounds

The isolated throughput of sub-system  $M(\ell, j)$  is higher than that of a larger system with the same corresponding buffer allocation (Weiss and Stolletz 2015). For example, assume that the best buffer allocation for system M(2, 1) is  $\mathbf{x}_{(2,1)}^{\text{best}} = \{3, 5\}$  for a certain throughput target. This implies that sub-systems M(L, 1)|L > 2, which include M(2, 1), require a total buffer capacity among the first two buffers of at least 8 buffer slots, i.e.,  $x_1 + x_2 \ge z(\mathbf{x}_{(2,1)}^{\text{best}}) = 8$ .



The solution  $\mathbf{x}_{(\ell,j)}^{\text{best}}$  of sub-problem  $M(\ell,j)$  provides a lower bound to all sub-problems belonging to a higher hierarchy  $(L > \ell)$  and including sub-system  $M(\ell,j)$ . Therefore, bounds are formalized as follows:

$$z(\mathbf{x}) \ge z(\mathbf{x}_{(\ell,j)}^{\text{best}}) \tag{11}$$

and they are effective for all sub-systems belonging to the following set:

$$M(L,J)|L > \ell; J \in [\max(1, j + \ell - L), j].$$
(12)

These lower bounds, introduced by Weiss and Stolletz (2015), are added into the optimization problem (cf. Eqs. (6)–(8)). They can narrow the search space and accelerate the generative method.

#### 3.3 The re-use of data

Let us consider sub-system  $M(\ell, j)$  and its associated BAP. According to the bottom-up solving approach, sub-systems of lower hierarchies, i.e.,  $L < \ell$ , have already been solved. As a consequence, the surrogate models of these sub-systems are available and can provide coarse estimates of sub-system  $M(\ell, j)$ . These coarse estimators can be reused as low-fidelity models to improve the prediction performance of the surrogate model in sub-system  $M(\ell, j)$ . The algorithm can use the following models for creating the surrogate model in sub-system  $M(\ell, j)$ :

- The HF simulation model of sub-system  $M(\ell, j)$ :  $y^{(\ell, j)}$ .
- The LF model of sub-system  $M(\ell, j)$  created with DDX method:  $y_{\text{DDX}}^{(\ell,j)}$ . The LF surrogate models of sub-systems  $M(\ell 1, j)$  and  $M(\ell 1, j + 1)$ :  $y_{\text{EKR}}^{(\ell-1,j)}$ and  $y_{\text{EKR}}^{(\ell-1,j+1)}$ .

The re-use of data might be helpful and, in general, many LF models can be included. It is noteworthy that the computational time of the EKR model increases with the number of LF models included and the surrogate model becomes redundant as the sub-system hierarchy increases. The EKR method autonomously identifies which models are more helpful in different regions of the domain and assigns areabased weights accordingly. Therefore, as an additional improvement, the algorithm removes the LF models that have low weights in the whole domain. This feature extends the original EKR method in Lin et al. (2019) to further save computational time.

## 4 Numerical results

In this section, experiments are carried out and reported to show the efficiency and effectiveness of the proposed method. Section 4.1 describes the scenarios used to obtain numerical results. Section 4.2 analyzes the predictive performance of the surrogate model. Then, numerical results are divided into two main parts: the first part (Sect. 4.3) focuses on the performance of the algorithm when applied directly to the final problem (M(S-1,1)), and the second part (Sect. 4.4) is devoted to the algorithm within the decomposition framework.

#### 4.1 Scenario description

Numerical results are based on both balanced (denoted as BAL) and unbalanced production lines with a maximum buffer capacity of  $B_s = 30$ . Scenarios are created by varying the position of the bottleneck: MID denotes a line with a bottleneck in the middle, and B2 denotes a line with two bottleneck machines. Short lines are analyzed firstly, and the analysis on long lines follows. Furthermore, two production rate targets are used to represent high-target (large allocated buffer capacity required) and low-target (small allocated buffer capacity required) situations. The analyzed scenarios are summarized in Table 1. Notation Mz-XXX-X is used: Mzindicates a line of z machines, XXX indicates the position of the bottleneck, and the last letter indicates the throughput target (H = high and L = low).

The processing times are assumed deterministic: 0.5 min is required to process a part in balanced lines, while 0.45 min is required in unbalanced lines where only the bottleneck machines require 0.5 min. Further, machines are unreliable and the Times To Repair (TTR) follow a Weibull distribution with  $\lambda = 5.64$  and shape

Table 1         Scenario description           with production rate target         expressed in parts per minute	Scenario	Number of machines	Bottleneck position	y <sub>target</sub> (ppm)
(ppm)	M5-BAL-H	5	None	1.52
	M5-BAL-L	5	None	1.44
	M5-MID-H	5	Middle, i.e., $s = 3$	1.60
	M5-MID-L	5	Middle, i.e., $s = 3$	1.51
	М5-В2-Н	5	Two, i.e., $s = 2$ and $s = 4$	1.60
	M5-B2-L	5	Two, i.e., $s = 2$ and $s = 4$	1.51
	M15-BAL-H	15	None	1.60
	M15-BAL-L	15	None	1.44
	M15-MID-H	15	Two, i.e., $s = 5$ and $s = 11$	1.60

k = 2. Times to Failure (TTF) are correlated with TTR so that TTF = TTR + Z where Z is a random variable distributed accordingly to a Weibull distribution with scale  $\lambda = 22.15$  and shape k = 1.5. The correlation between TTR and TTF is used to model that failures requiring long repair times occur less frequently.

The algorithm and the methods included are implemented in the MATLAB environment. The Welch method (Law and Kelton 2000) is used to identify simulation initial transitory which is  $5 \times 10^4$  parts for 5 machine lines and  $3 \times 10^5$  for long lines. Simulation length is  $2.5 \times 10^5$  parts for short lines and  $5 \times 10^5$  parts for long lines.

The DDX method requires failures and repairs follow geometric distributions with rates p and r, respectively. These parameters have been estimated from the TTF and TTR distributions, i.e.,  $\hat{p} = 0.02$  and  $\hat{r} = 0.1$ , to properly represent each machine. Furthermore, DDX cannot consider the correlation between TTR and TTF.

#### 4.2 Surrogate model prediction performance

The mean absolute percentage error (MAPE) of the estimated production rate is considered as an accuracy index. The MAPE is defined as follows:

$$MAPE = \frac{1}{n_c} \sum_{j=1}^{n_c} \frac{|y(\mathbf{x}_j) - \hat{y}(\mathbf{x}_j)|}{y(\mathbf{x}_j)} \times 100(\%)$$
(13)

where  $\hat{y}$  is the estimator of the production rate to be compared and  $\mathbf{x}_j$  is a *checkpoint*, i.e., a buffer allocation sampled from the solution space to assess the prediction performance of the estimator. Independently from design points,  $n_c$  checkpoints are sampled using LHS. Using HF simulation estimate y as a reference, we compare the error of the EKR method and that of the standard Kernel regression (KR) method (Wand and Jones 1995) which does not use LF data in surrogate creation. The DDX error is also included in the comparison. In this analysis, the optimization is not performed, because the scope is to focus only on the accuracy of the surrogate model.

We only provide results obtained on balanced lines of 5 and 15 equal machines, because their performance is generally more difficult to predict than unbalanced lines. Similar insights can be obtained with unbalanced lines. In these experiments,

the simulated sample path changes at each design point and at each checkpoint. Using  $n_c = 10^4$  checkpoints, the DDX method obtains: MAPE = 8.18% for M5-BAL and MAPE = 8.21% for M15-BAL. Figure 4 represents the MAPE obtained with EKR and KR methods as the number of design points  $n_0$  increases. The EKR method is more accurate than the KR method, meaning that the use of DDX estimates provides useful information. From another perspective, the accuracy of DDX is highly improved by using few simulation data.

## 4.3 Benefit of surrogate-based optimization

The proposed algorithm is denoted as "KR" and "EKR", respectively, when the surrogate model is created with the KR and EKR methods. The GA available in the MATLAB package is used for selecting candidate solutions  $\mathbf{x}_i$  by maximizing the expected improvement EI( $\mathbf{x}$ ) in EKR and KR algorithm settings. The reasons for choosing GA are its performance in combinatorial problems and the availability of



**Fig. 4** MAPE of the surrogate models, created with the EKR and KR methods, for scenarios M5-BAL and M15-BAL as the number of design points  $n_0$  increases. Boxplots are created with 20 algorithm replications by varying the initial design  $X^0$ 

a computer code in the MATLAB package. As already explained in Sect. 2.4, other algorithms could be adopted or developed.

Results have been compared with those obtained by an iterative algorithm, labeled "SIM", that does not use a surrogate-based method but uses a pure GA as the generative method. Therefore, SIM stops when GA stops.  $EI_{target} = 0$  is used for M5 scenarios,  $EI_{target} = 0.02$  for M15 scenarios. The DDX method, in the evaluated scenarios, underestimates the system throughput. In most of the evaluated scenarios, the DDX output for the combination of the buffer capacity upper bounds is lower than the defined throughput target, i.e., all solutions are infeasible according to the DDX outputs. Therefore, the DDX method cannot provide a promising solution to be simulated. For this reason, results obtained using DDX instead of the surrogate model are not included in the comparison.

The parameters used for the GA embedded in SIM, KR, and EKR have been calibrated. The GA selects the best candidates using a fitness scaling function based on candidate ranking. At each iteration, new candidates are generated (population size PS), a certain elite is guaranteed to survive (elite fraction EF), and new candidates are generated with a crossover function (crossover fraction CF) or with a mutation function. We used a scattered crossover function (a random binary vector identifies the variables from parents) and a Gaussian mutation function (unitary scale and shrink factor). The algorithm stops when the maximum number of generations MG is reached or when the average relative change in the fitness function value over a certain number of stall generations SG is less than a certain tolerance T. Factors PS, EF, CF, and T have been selected as in Table 2. Factors SG and MG are tuned to stop the GA more efficiently.

KR starts with the initial budget  $n_0 = 32$  simulations, dedicated to evaluating design points, and performs a single simulation run at each iteration. Similarly, EKR starts with  $n_o = 12$ , whereas SIM performs 50 simulations at each iteration (therefore it starts at  $n_0 = 50$ ). The current best solution improves as simulation budget *n* increases and tends to the optimum.

In order to reduce solution variability, the simulated sample path used to evaluate configuration  $\mathbf{x}$  is fixed for each scenario. Therefore, algorithm replicates differ in terms of creation of the surrogate model and in the search performed by the generative method.

Parameter	Value	
Population size PS	50	
Elite fraction EF	0.05	
Crossover fraction CF	0.8	
Tolerance T	1e-6	
Stall generations SG	20 for M5; 8 for M15	
Max generations MG	1000	

Table 2	Selected parameters
for GA	



**Fig. 5** Comparison of algorithm performance for scenario M5-BAL-H. The mean of 50 algorithm replications and its 95% confidence interval (dotted lines) is represented. Lines start when all replications reach a feasible solution. When the line of the mean reaches the optimum (i.e., 63 for this case), it means that all replications obtain the optimum

<b>Table 3</b> The simulation budget <i>n</i> required to obtain the optimum $z(\mathbf{x}^*)$ is reported according to the algorithm used (mean and corresponding 95% confidence interval is computed over 50 algorithm replications)	Scenario $z(\mathbf{x}^*)$		Simulation budget <i>n</i>		
			SIM	KR	EKR
	M5-BAL-H	63	$1060 \pm 170$	196 ± 31	78 ± 14
	M5-BAL-L	39	$592 \pm 72$	$159 \pm 25$	$35 \pm 8$
	M5-MID-H	55	$1693 \pm 326$	$289 \pm 48$	$46 \pm 7$
	M5-MID-L	35	$786 \pm 107$	$214 \pm 39$	$95 \pm 22$
	М5-В2-Н	83	675 <u>±</u> 79	$217 \pm 34$	$122 \pm 21$
	M5-B2-L	45	$958 \pm 116$	$188 \pm 28$	$39 \pm 6$

## 4.3.1 Analysis of algorithm performance

Figure 5 shows the comparison for scenario M5-BAL-H of the KR and EKR algorithms. EKR obtains the best performance on average. Furthermore, compared to SIM, both KR and EKR converge quickly to the optimum which is obtained after around 1000 simulations by the SIM algorithm. A similar conclusion can be drawn with other scenarios as collected in Table 3, which shows the mean number of simulations required to reach the optimum for different algorithms. The objective value of the optimal solution, i.e.,  $z(\mathbf{x}^*)$ , of each scenario is reported in Table 3 and has been validated using the algorithm proposed in Weiss and Stolletz (2015).

Moreover, it is noteworthy that the accuracy of the solution obtained using the proposed algorithm varies according to the stopping condition used, i.e., the  $EI_{target}$ . The double effect on solution accuracy and simulation budget *n* can be analyzed as in Fig. 6. For both algorithms (KR and EKR), the number of simulations used before the algorithm stops decreases as the  $EI_{target}$  increases. With  $EI_{target} = 0.2$  the algorithms stop at first iteration so that the simulation budget *n* is





equal to the initial budget  $n_0$  (the initial budgets for KR and EKR are set to be the same, i.e.,  $n_0 = 16$ , in this experiment for comparison purposes). On the contrary, the higher the EI<sub>target</sub>, the lower the solution quality because the value of the total buffer capacity increases. In the figures, the average total buffer capacity with  $EI_{target} = 0.2$  is lower than that with  $EI_{target} = 0.15$  because of the sampling noise. According to the 95% confidence interval, the results of these two EI<sub>target</sub> values are not statistically different. With the same value for El<sub>target</sub>, the EKR performs better than KR.

Similar conclusions can be drawn for long lines, i.e., scenarios M15-BAL-L and M15-MID-H. Figure 7 represents how the solution improves as simulation budget *n* increases. The *best found* solution among all algorithm replications is 189 for M15-BAL-L and 226 for M15-MID-H. Despite not knowing the optimum, we assume that the *best found* is the near-optimum solution of reference.

SIM and KR perform similarly, whereas EKR obtains good solutions after few simulations. The surrogate model created by KR is built with few initial pieces of data ( $n_0 = 56$  for these scenarios), and given the high dimension of the problem, it does not perform well in estimating system performance. Therefore, the quality of the promising points, provided by the KR-based generative method, is low and the algorithm is slow in improving the objective function. On the contrary, despite the initial budget being low, the prediction accuracy of the surrogate model built with the EKR is highly improved by the involvement of the DDX method. A good and

GA (mean) Best found



0 100 200 300 400 500 600 700 800 900 1000 Simulation budget Fig. 7 Comparison of algorithm performance for scenarios M15-BAL-L and M15-MID-H. The mean of 10 algorithm replications and its 95% confidence interval (dotted lines) is represented for SIM, EKR, and KR

feasible solution is found after a few runs of the generative method (the cliff down in Fig. 7).

## 4.3.2 A note on computational time

The proposed algorithm is efficient in obtaining a good solution within few iterations, i.e., with limited simulation budget. Although the execution of the surrogate model is fast, at each iteration the generative method executes the surrogate model many times; thus, it might lead to a high computational time. Nevertheless, the computational time required by the generative method is not affected by the running time of the simulation model, which is involved only in the evaluation phase. As a consequence, the proposed approach maintains efficiency in problems in which the evaluation method is highly time-consuming as well.

Total buffer capacity

350

300

250

200

For the evaluated cases, the simulation of short (long) lines requires on the average 0.09 s (0.41 s) with MATLAB 2018b on a laptop Intel(R) Core(TM) i7-6600U with 2.6 GHz and 16 GB of RAM. The total simulation time accounts of around 10% of the total time required. The rest of the time includes the creation and update of the surrogate model and the generative method, i.e., the execution of the DDX method and the surrogate model to provide estimates. This time can be further reduced by improving the optimization technique.

It takes on average about 65 s to reach the optimum in scenario M5-BAL-H and about 23 min to solve scenario M15-BAL-L (in M15-BAL-L the solution is on average 1% larger than the best found 189). These times will be reduced by using the proposed algorithm in a problem decomposition approach, as shown in Sect. 4.4.

#### 4.4 Benefit of problem decomposition

In the previous section, we show that the proposed generative method can reduce the effort of the evaluative method, i.e., the simulation budget. In this section, we show that the use of the problem decomposition framework can reduce the search effort in the proposed generative method.

In this section, the algorithms are compared in terms of solution obtained and the required computational time. Time is used instead of simulation budget for two reasons. One is that within the decomposition framework, the simulation budget used at a certain hierarchy is not equivalent to that used at a higher one, which makes it difficult to compare the simulation effort for different hierarchies. The other reason is that the use of the problem decomposition approach has a significant effect on algorithm efficiency because of the time spent in the generative method, which does not affect the simulation budget. As in Sect. 4.3, the simulated sample path used to evaluate solution  $\mathbf{x}$  is fixed for each scenario. Results of this section have been obtained with MATLAB 2018 on a server with Xeon cores and 196 GB of RAM (data refers to a single core).

GA parameters are as in Table 2, except that the population size is selected as min(10 \*  $\ell$ , 50) for hierarchy  $\ell$ . Algorithm parameters (initial budget  $n_0$  and EI<sub>target</sub>) have been tuned according to problem dimension (i.e., the hierarchy  $\ell$ ) as in Table 4. It is important to mention that the final problem (i.e., the system belonging to the higher hierarchy  $\ell = S - 1$ ) is solved with EI<sub>target</sub> = 0 to have a more accurate solution, as discussed in Sect. 4.3.1.

Table 4Selected initialbudget size and stoppingcriterion for each sub-problem	Algorithm	Initial budget size $n_0$	Sub-problem EI <sub>target</sub>
$M(\ell, j) \ell = 1,, S-2$ where $\mathbf{x}^{\text{best}}_{(\ell, j)}$ is the current best solution for the sub-problem $M(\ell, j)$	Dec + KR Dec + EKR	5 X <i>l</i> 3 X <i>l</i>	$2\% \times z(\mathbf{x}_{(\ell,j)}^{\text{best}})$ $8\% \times z(\mathbf{x}_{(\ell,j)}^{\text{best}}) \text{ for M5 scenarios}$ $0.2\% \times z(\mathbf{x}_{(\ell,j)}^{\text{best}}) \text{ for M15 scenarios}$

Scenario	$z(\mathbf{x}^*)$	Computational time (relative frequency of exact solution)					
		KR Dec+KR		EKR	Dec+EKR		
M5-BAL-H	63	$100 \pm 21(1)$	$50 \pm 7 (0.94)$	$65 \pm 14(1)$	$8 \pm 0.3(1)$		
M5-BAL-L	39	$70 \pm 15(1)$	$68 \pm 13 (0.84)$	$18 \pm 6(1)$	$11 \pm 1(1)$		
M5-MID-H	55	$213 \pm 43(1)$	$59 \pm 12 (0.92)$	$33 \pm 7(1)$	$11 \pm 1(1)$		
M5-MID-L	35	$111 \pm 28(1)$	$105 \pm 24 (0.94)$	$60 \pm 19(1)$	$30 \pm 8(1)$		
M5-B2-H	83	$128 \pm 26(1)$	$31 \pm 4 (0.98)$	$139 \pm 27(1)$	$9 \pm 0.3(1)$		
M5-B2-L	45	91 ± 18 (1)	$67 \pm 18  (0.5)$	$23 \pm 5(1)$	$10\pm1(0.98)$		

**Table 5** The mean computational times [seconds] required to solve the BAP and the corresponding 95% confidence intervals according to the algorithm used (50 algorithm replications). The numbers in brackets represent the relative frequency of the algorithm finding the exact solution  $z(x^*)$ 

#### 4.4.1 The effect of problem decomposition and throughput target

The average total computational time that different algorithm settings require to solve the BAP is reported in Table 5. Comparing the use of KR and EKR is aligned with Sect. 4.3: the use of DDX reduces the time required to find a BAP solution with up to an 85% reduction in the M5-MID-H scenario (51% on the average, only in the M5-B2-H scenario, are the results not significantly different).

In the evaluated cases, the problem decomposition approach further reduces the computational time and it is more efficient when high total buffer capacity is required, i.e., "H" scenarios with a high throughput target. Indeed, the lower bounds set by low hierarchies in "H" scenarios are higher than those in "L" scenarios because the throughput target constraint is present in all the sub-problems. As a consequence, the remaining search space is small in "H" scenarios and the efficiency is highly improved. Compared to EKR, Dec+EKR saves on average 83% of the time for high target scenarios and 48% for low target ones. Similar results apply for KR versus Dec+KR.

It might happen that algorithms Dec+EKR and Dec+KR do not find the optimal solution. Indeed, the solution found might not be exact when  $\text{EI}_{\text{target}} > 0$ (Sect. 4.3.1). As a consequence, a bound might cut the optimal solution. In Table 5, the numbers in brackets represent the relative frequency of the algorithm finding the exact solution  $z(\mathbf{x}^*)$ . As a consequence, solving sub-problem  $M(\ell, j)$  with  $\text{EI}_{\text{target}}^{(\ell, j)} > 0$ could save computational time, whereas the lower the  $\text{EI}_{\text{target}}^{(\ell, j)}$ , the more accurate the bounds provided.

Figure 8 shows a more detailed comparison for scenarios M5-BAL-H and M5-BAL-L. Similarly to Fig. 5, the evolution of the objective function is reported according to different algorithm settings, and computational time is used as the horizontal axis. Lines start when all replications reach a feasible solution for the system. Also, for Dec+KR and Dec+EKR, lines start when all sub-problems  $M(\ell, j)$  are solved, which happens later compared to KR and EKR algorithms. The problem decomposition framework is efficient when high buffer capacities are needed, i.e., when the throughput target is high. On the contrary,



Fig.8 Comparison of algorithm performance (mean of 50 algorithm replications) for scenarios M5-BAL-L and M5-BAL-H according to algorithm setting

if the throughput target is low, buffers are small and the benefit provided by the lower bounds is not significant and is counterbalanced by the additional effort required to solve sub-problems.

Similar results can be obtained with long lines: M15-BAL-H and M15-MID-H. We limit the comparison between algorithm settings Dec+EKR and EKR since the surrogate model created with KR is shown to be less efficient (cf. Sect. 4.3). As a reference, the *best found* solution among all algorithm replications is 291 for M15-BAL-H and 226 for M15-MID-H.

For M15-BAL-H, EKR stops after 18 hours, on average, and results in an average distance from the best found solution of 2.4 buffer spaces. Despite Dec+EKR starting to solve the last hierarchy after around 2 hours, it stops after 2.94 hours on average and results in an average distance from the best found to be 1.15 buffer spaces. The advantage also appears in M15-MID-H: EKR and Dec+EKR stop after 11.7 and 3 hours, respectively, and the average distance from the best found is 2.2 and 1.3 buffer slots, respectively.

$M(\ell,j)$	M5-BAL-H		M5-MID-H		М5-В2-Н	
	$z(\mathbf{x}_{(\ell,j)}^{\text{best}})$	$p_{(\ell,j)}$	$z(\mathbf{x}_{(\ell,j)}^{\text{best}})$	$p_{(\ell,j)}$	$z(\mathbf{x}^{\text{best}}_{(\ell,j)})$	$p_{(\ell,j)}$
M(1,1)	6	0.19	1	0.03	11	0.35
M(1,2)	6	0.16	9	0.28	11	0.23
M(1,3)	6	0.13	9	0.20	11	0.15
M(1,4)	8	0.14	1	0.02	11	0.10
M(2,1)	22	0.03	22	0.06	28	0.01
M(2,2)	22	0.02	24	0.01	38	0.05
M(2,3)	24	0.03	22	0.04	28	0.00
M(3,1)	42	0.02	40	0.01	61	0.03
M(3,2)	44	0.02	39	0.01	60	0.01
	$z(\mathbf{x}^*)$	Р	$z(\mathbf{x}^*)$	Р	$z(\mathbf{x}^*)$	Р
M(4,1)	63	0.26	55	0.34	83	0.07
$M(\ell,j)$	M5-BAL-L		M5-MID-L		M5-B2-L	
	$z(\mathbf{x}_{(\ell,j)}^{\text{best}})$	$p_{(\ell,j)}$	$z(\mathbf{x}_{(\ell,j)}^{\text{best}})$	$p_{(\ell,j)}$	$z(\mathbf{x}_{(\ell,j)}^{\text{best}})$	$p_{(\ell,j)}$
M(1,1)	1	0.03	1	0.03	3	0.10
M(1,2)	1	0.03	3	0.09	3	0.09
M(1,3)	1	0.03	3	0.08	3	0.08
M(1,4)	1	0.03	1	0.03	3	0.07
M(2,1)	12	0.05	12	0.03	16	0.05
M(2,2)	12	0.04	14	0.03	18	0.05
M(2,3)	14	0.06	12	0.03	16	0.03
M(3,1)	25	0.02	25	0.01	31	0.01
M(3,2)	26	0.01	24	0.01	31	0.01
	$z(\mathbf{x}^*)$	Р	$z(\mathbf{x}^*)$	Р	$z(\mathbf{x}^*)$	Р
M(4,1)	39	0.70	35	0.66	45	0.51

**Table 6** Effect of bounds on high- and low-target scenarios. Solution  $\mathbf{x}_{(\ell,j)}^{\text{best}}$  of each sub-problem  $M(\ell,j)$  and fraction  $p_{(\ell,j)}$  of the additional cut space. The fraction P of remaining search space for the final problem M(4, 1) is also reported

# 4.4.2 Jumping approach

In the problem decomposition framework, the bounds applied reduce the solution space simplifying the search in the generative method. Table 6 shows the buffer allocation  $\mathbf{x}_{(\ell,j)}^{\text{best}}$  found by solving BAP of sub-system  $M(\ell, j)$ . Solutions are optima and have been validated using the algorithm proposed in Weiss and Stolletz (2015).  $\mathcal{A}$  is used to denote the feasibility region of the final problem, i.e., M(4, 1) having hierarchy  $\ell' = 4$  and including the whole system. We compute the fraction P of search space  $\mathcal{A}$  that remains after all sub-systems are solved:

$$P = 1 - \sum_{\ell=1}^{S-2} \sum_{j=1}^{S-\ell} p_{(\ell,j)}$$
(14)

where  $p_{(\ell,j)}$  is the fraction of additional cut space provided by the bound from subsystem  $M(\ell, j)$ . For the evaluated scenarios, the remaining spaces are 26%, 34%, and 7% of search space A, respectively, for M5-BAL-H, M5-MID-H, and M5-B2-H. For a low throughput target, the reduction is significant but much smaller, i.e., the remaining spaces are 70%, 66%, and 51% for M5-BAL-L, M5-MID-L, and M5-B2-L, respectively. Results in Table 6 support the results obtained in Sect. 4.4.1: the bounds are more effective in "H" scenarios than in "L" scenarios.

From results in Table 6, the additional cut space  $p_{(\ell,j)}$  reduces as the hierarchy  $\ell$  of the sub-problem increases. This means that the benefit provided by solving a sub-problem reduces while approaching the final problem. Computational time to solve M15-BAL-H using the Dec+EKR algorithm and the remaining space given the lower bounds are analyzed as in Fig. 9:

- A bowl effect is noticed in the computational time required to solve sub-systems in hierarchy  $\ell$ .
- The fraction of the additional cut space over the whole domain (as for the fraction of the additional cut space over the remaining space) decreases as the hierarchy increases.

As the hierarchy increases, the effort required to solve all sub-problems is high, whereas the benefit provided by the bounds is small. Moreover, the higher the hierarchy, the closer the created bound to the optimum. Thus, the risk of excluding the



**Fig. 9** Computational effort and efficiency of bounds for scenario M15-BAL-H. The fraction of the additional space cut by solving sub-problems at each hierarchy and the average of the total time used for solving sub-problems at each hierarchy for scenario M15-BAL-H. The diamond mark indicates that the fraction relates to the whole feasible domain, and the triangular mark indicates the fraction with respect to the remaining space at the current hierarchy. The mean of 20 algorithm replications is reported



Fig. 10 Comparison of algorithm performance for scenarios M5-BAL-H (mean of 20 algorithm replications). The EKR model is used in decomposition framework although only a subset of hierarchies is solved



Fig. 11 Comparison of algorithm performance for scenario M15-BAL-H (mean of 20 algorithm replications)

optimal solution from the search space increases as we approach the final problem. Hence, we investigate a "jumping strategy" that only partially solves the set of subproblems and focuses on those with lower hierarchies.

A first analysis is focused on M5-BAL-H where several "jumping strategies" are evaluated. If all hierarchies are jumped, the algorithm solves the final problem



Fig. 12 Comparison of algorithm performance for scenario M15-MID-H (mean of 20 algorithm replications)

directly (i.e., hierarchy  $\ell = 4$ ) resulting in the EKR algorithm setting. Vice versa, if all hierarchies are executed (i.e., hierarchy  $\ell = 1, 2, 3, 4$ ), the algorithm has Dec+EKR setting and results are equal to that of Sect. 4.4.1. We consider three "jumping" strategies: to solve hierarchies  $\ell = \{1, 4\}$ , to solve hierarchies  $\ell = \{1, 2, 4\}$ , and to solve hierarchies  $\ell = \{1, 3, 4\}$ . As shown in Fig. 10, solving the first and last hierarchies ( $\ell = \{1, 4\}$ ) is the best approach analyzed.

The benefit provided by lower bounds might be offset by the effort spent on solving sub-problems at high hierarchies. This phenomenon is more significant in long lines. For scenarios M15-BAL-H and M15-MID-H, respectively, Figs. 11 and 12 show the solution provided by algorithms with different jumping strategies as the computational time increases. It can be found that, for cases for which a high total buffer capacity is required (i.e., high throughput target), a decomposition approach is efficient compared to solving the final problem directly. Nevertheless, a long computational time is needed to solve sub-problems at all hierarchies before obtaining a feasible solution. As discussed for 5-machine lines, jumping high-hierarchies might save computational times.

The idea of skipping some sub-problems also appears in the segmentation approach proposed by Shi and Gershwin (2016). However, the authors do not apply a hierarchical solving approach, but focus on solving some sub-problems and combining their local solutions. Therefore, the authors decompose the system into a few overlapping sub-systems and solve each of them to obtain local solutions.

Differently, in the proposed "jumping strategy", we set out to solve all sub-problems in a certain hierarchy because we cannot state a-priori which sub-problem is more significant in terms of generated cut without additional information.

#### M5-BAL-H



Fig. 13 Comparison of algorithm performance for scenarios M5-BAL-H (mean 50 algorithm replications)

<b>Table 7</b> The mean computational times [seconds] required to solve the BAP and the corresponding 95% confidence intervals with setting Dec+EKR(re-use) (50 algorithm replications). Relative frequency of the exact solution $z(\mathbf{x}^*)$ is also reported. Results can be compared with those of Table 5	Scenario	<i>z</i> ( <b>x</b> *)	Computational time	Relative fre- quency of exact solution
	M5-BAL-H M5-BAL-L M5-MID-H M5-MID-L	63 39 55 35	$39 \pm 7$ $57 \pm 8$ $50 \pm 9$ $72 \pm 9$	<ul> <li>(1)</li> <li>(1)</li> <li>(0.98)</li> <li>(1)</li> </ul>
	M5-B2-H M5-B2-L	83 45	$44 \pm 10$ $56 \pm 10$	(1) (0.94)

#### 4.4.3 The effect of re-using data

The use of the EKR method to create the surrogate model combined with a decomposition approach enables the re-use of data from one hierarchy to the next. This feature might be useful when an analytical approach is not available.

M5-BAL-H is used as an example to evaluate how the re-use of data affects the results. Figure 13 shows that Dec + EKR (re-use) performs better than Dec + KR, although it is not as useful as including the DDX method. The computational effort required by the setting Dec + EKR (re-use) to solve the BAP is reported in Table 7 and can be compared with that for other settings (cf. Table 5). When helpful analytical methods cannot be applied or are not available, re-using data from lower hierarchical systems can also be promising compared to KR that uses only HF simulation data.

This result is also supported in Fig. 14 representing the prediction error obtained while evaluating the productivity of the final system M(S - 1, 1). Three algorithm



**Fig. 14** MAPE of the surrogate models created by KR, EKR using DDX as LF and EKR using lower hierarchy models as LF. Boxplots are created with 50 algorithm replications for scenario M5-BAL-H and 10 replications for scenario M15-BAL-L

settings are compared using  $n_c = 10^4$  checkpoints: Dec+KR, Dec+EKR(DDX), and Dec+EKR(re-use). When the proposed algorithm reaches the highest hierarchy and creates the surrogate model of the final system, the MAPE is computed. For comparison purposes, the initial design at hierarchy  $\ell = S - 1$  contains the same number of design points for different algorithm settings:  $||X_0|| = 16$  for scenario M5-BAL-H and  $||X_0|| = 56$  for scenario M15-BAL-L. These design points are sampled in the search space resulting after the cuts provided in the decomposed approach.

The surrogate model created using the EKR(DDX) has the smallest prediction error, and re-using data also improves the quality of the built surrogate model compared to that created using the KR method.

## 5 Conclusions

The proposed method is efficient when the evaluative method is time-consuming (e.g., highly detailed simulation model). Also, the algorithm has a significant advantage in BAP where the optimal total buffer capacity is high. These advantages are due to two properties of our approach:

- 1. The simulation budget is saved through an efficient allocation of the budget in near-optimum areas thanks to the use of the surrogate model;
- The generative method increases efficiency as more search space is cut by the decomposition approach.

Because of the randomness of the initial design, and the GA used in the generative method, the overall algorithm has a heuristic nature. Nevertheless, the variability of the results is very limited.

Further, the combination of simulation and analytical methods improves the accuracy of the surrogate model even with few observations and improves the efficiency of the algorithm significantly. Where no analytical method is available, re-using data in the decomposition framework could be also helpful.

In the decomposition framework, running all the hierarchies might be not efficient. A trade-off exists between additional computational effort required to solve sub-problems and the size of solution space cut by the provided bounds. In this case, jumping some hierarchies might be helpful.

The proposed method is highly flexible in terms of applications besides the BAP. It can be applied potentially to other problems in which the decision variables are continuous or discrete values with a larger candidate set (so that the surrogate model can be built) and lower/upper bounds can be provided from lower hierarchies (so that the decomposition framework is helpful), e.g., resource and server allocation problems, line balancing problems, redundancy problems, design and control problems of production lines. Hence, future developments will be focused on generalizing the approach.

Future work will be devoted to investigating the use of surrogate models in an exact approach. Moreover, "jumping" strategies will be further investigated in order to understand which hierarchies should be jumped to improve efficiency. Also, subsystems containing the bottleneck can be prioritized compared to others since they provide more efficient bounds.

The EKR method provides an efficient way to create a surrogate model of system performance from multi-fidelity sources. The expensive high-fidelity data (e.g., outputs of highly detailed simulation models or data from the field) are combined with low-fidelity estimates (e.g., outputs of coarse simulation models or analytical methods), which are fast and easy to calculate, to improve the prediction performance of the built surrogate model. The EKR method can assign different weights to different low-fidelity models in different areas of the domain automatically, according to the observed data.

## Appendix

This section describes briefly how to build the surrogate model using the EKR method. A MATLAB EKR toolbox (both the EKR code and a manual) can be found at Lin et al. (2020) (https://doi.org/10.13140/RG.2.2.16632.19206). More details about the method can be found in Lin et al. (2019).

Given a system configuration x under which the high-fidelity system performance  $y_h(x)$  is unknown, its low-fidelity outputs  $y_{l_j}(x)$ ,  $\forall j$  are firstly corrected by scaling functions. Two scaling functions are considered:

1. Additive scaling function:  $\tilde{y}_i^{l_j}(\mathbf{x}) = y_{l_j}(\mathbf{x}) + (y_h(\mathbf{x}_i^0) - y_{l_j}(\mathbf{x}_i^0)), \forall i \in \mathcal{N}, \forall j \in \mathcal{J};$ 

2. Multiplicative scaling function: 
$$\tilde{y}_i^{l_j}(\mathbf{x}) = \frac{y_h(\mathbf{x}_i^r)}{y_i(\mathbf{x}^0)} \cdot y_{l_j}(\mathbf{x}), \forall i \in \mathcal{N}, \forall j \in \mathcal{J}.$$

where  $y_h(x_i^0)$  and  $y_{l_j}(x_i^0)$  are the outputs of the high-fidelity model and the *j*th low-fidelity model at the *i*th design point  $x_i^0$ , respectively. Different scaling functions can be used for different low-fidelity models.

These corrected outputs are expected to have more reliable prediction performance if their scaling functions are estimated by the initial design points close to the unobserved point. Therefore, for the *j*th low-fidelity model, Kernel regression (Wand and Jones 1995) is used to locally fit a polynomial on the corrected data  $\tilde{y}_i^{l_j}(\mathbf{x})$ with distance-based weights. The system performance estimate at the unobserved point  $\mathbf{x}$ , using the *j*th low-fidelity model's corrected data, has a closed form:

$$\hat{y}_{l_j}(\boldsymbol{x}) = \boldsymbol{e}_1^T (\boldsymbol{X}_{\boldsymbol{x}}^T \boldsymbol{W}_{\boldsymbol{x}} \boldsymbol{X}_{\boldsymbol{x}})^{-1} \boldsymbol{X}_{\boldsymbol{x}}^T \boldsymbol{W}_{\boldsymbol{x}} \tilde{\boldsymbol{Y}}_{l_j}, \forall j \in \mathcal{J},$$
(15)

where  $e_1$  is a (dp + 1)-dimensional vector whose first element is 1 and the rest are 0,

$$X_{\mathbf{x}} = \begin{bmatrix} 1 & (\mathbf{x}_{1}^{0} - \mathbf{x})^{T} & \cdots & [(\mathbf{x}_{1}^{0} - \mathbf{x})^{p}]^{T} \\ 1 & (\mathbf{x}_{2}^{0} - \mathbf{x})^{T} & \cdots & [(\mathbf{x}_{2}^{0} - \mathbf{x})^{p}]^{T} \\ \vdots & \vdots & \ddots & \vdots \\ 1 & (\mathbf{x}_{n}^{0} - \mathbf{x})^{T} & \cdots & [(\mathbf{x}_{n}^{0} - \mathbf{x})^{p}]^{T} \end{bmatrix}$$

is an  $n \times (dp+1)$  matrix, p is the degree of the fitted polynomial and  $\tilde{Y}_{l_j} = [\tilde{y}_1^{l_j}(\mathbf{x}), \dots, \tilde{y}_n^{l_j}(\mathbf{x})]^T$ .  $W_{\mathbf{x}} = \text{diag}\{K_{1,\Theta_1}(\mathbf{x}_1^0 - \mathbf{x}), \dots, K_{1,\Theta_1}(\mathbf{x}_n^0 - \mathbf{x})\}$  is an  $n \times n$  diagonal matrix where

$$K_{1,\boldsymbol{\theta}_1}(\boldsymbol{x}_i^0 - \boldsymbol{x}) = \prod_{k=1}^d \exp\left\{-\frac{1}{2\theta_{1,k}}(x_{ik}^0 - x_k)^2\right\}, \forall i \in \mathcal{N},$$

 $\boldsymbol{\Theta}_1 = \text{diag}\{\theta_{1,1}, \dots, \theta_{1,d}\}, \text{ and } \theta_{1,k} > 0, k = 1, \dots, d \text{ are parameters to be selected.}$ 

Finally, the estimates from different low-fidelity models are combined with the weights related to the estimated weighted square error:

$$\hat{\mathbf{y}}_{\text{EKR}}(\boldsymbol{x}) = \sum_{j \in \mathcal{J}} w_{l_j}(\boldsymbol{x}) \hat{\mathbf{y}}_{l_j}(\boldsymbol{x}),$$

where

$$w_{l_j}(\mathbf{x}) = \frac{K_{2,\theta_2}(WSE_{l_j}(\mathbf{x}))}{\sum_{i \in \mathcal{J}} K_{2,\theta_2}(WSE_{l_i}(\mathbf{x}))},$$
  
$$WSE_{l_j}(\mathbf{x}) = (\operatorname{tr}(W_{\mathbf{x}}))^{-1} \tilde{\boldsymbol{Y}}_{l_j}^T(W_{\mathbf{x}} - W_{\mathbf{x}}^T \boldsymbol{X}_{\mathbf{x}} (\boldsymbol{X}_{\mathbf{x}}^T W_{\mathbf{x}} \boldsymbol{X}_{\mathbf{x}})^{-1} \boldsymbol{X}_{\mathbf{x}}^T W_{\mathbf{x}}) \tilde{\boldsymbol{Y}}_{l_j}, \forall j \in \mathcal{J},$$

and tr( $W_x$ ) is the trace of  $W_x$ .  $K_{2,\theta_2}(\cdot)$  has the following form:

$$K_{2,\theta_2}(\hat{WSE}_{l_j}(\boldsymbol{x})) = \exp\left\{-\frac{\hat{WSE}_{l_j}(\boldsymbol{x})}{2\theta_2 WSE_{\min}(\boldsymbol{x})}\right\}, \forall j \in \mathcal{J},$$

where

$$WSE_{\min}(\mathbf{x}) = \min_{j \in \mathcal{J}} \{ \hat{WSE}_{l_j}(\mathbf{x}) \},\$$

and  $\theta_2$  is an unknown parameter to be selected.

The model parameters  $\theta_{1,k}$ ,  $\theta_2$  are selected according to the cross-validation. Where p = 1, the estimated root square error of  $\hat{y}_{EKR}(\mathbf{x})$  as an estimate of the high-fidelity response is provided as:

$$\hat{s}_{\text{EKR}}(\boldsymbol{x}) = \sqrt{W\hat{S}E(\boldsymbol{x})\left(1 + \frac{1}{2^{d/2}\text{tr}(\boldsymbol{W}_{\boldsymbol{x}})}\right)}$$

where

$$W\hat{S}E(\boldsymbol{x}) = (\operatorname{tr}(\boldsymbol{W}_{\boldsymbol{x}}))^{-1}\tilde{\boldsymbol{Y}}^{T}(\boldsymbol{W}_{\boldsymbol{x}} - \boldsymbol{W}_{\boldsymbol{x}}^{T}\boldsymbol{X}_{\boldsymbol{x}}(\boldsymbol{X}_{\boldsymbol{x}}^{T}\boldsymbol{W}_{\boldsymbol{x}}\boldsymbol{X}_{\boldsymbol{x}})^{-1}\boldsymbol{X}_{\boldsymbol{x}}^{T}\boldsymbol{W}_{\boldsymbol{x}})\tilde{\boldsymbol{Y}}$$

and:

$$\tilde{Y} = \left[\sum_{j \in \mathcal{J}} w_{l_j}(\boldsymbol{x}) \tilde{y}_1^{l_j}(\boldsymbol{x}), \dots, \sum_{j \in \mathcal{J}} w_{l_j}(\boldsymbol{x}) \tilde{y}_n^{l_j}(\boldsymbol{x})\right]^T.$$

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